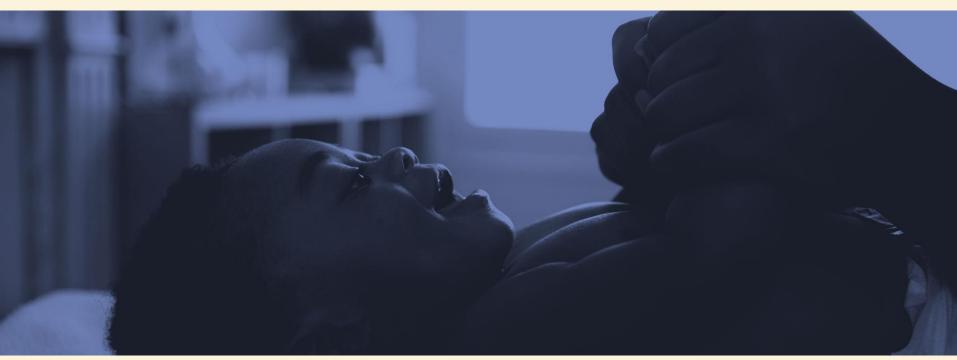


October 30, 2019



### **Root Causes of Inequities in Birth Outcomes**

2019 South Carolina Tri-County Health Symposium Joia Crear-Perry, MD

# Mission

NBEC creates solutions that optimize Black maternal and infant health through training, policy advocacy, research and community centered collaboration.

# Vision

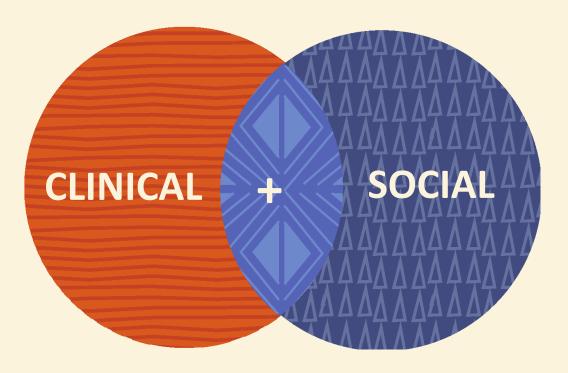
All Black mothers and babies thrive.



Core Values:

Leadership, Freedom, Wellness, Black Lives, Sisterhood

#### **NBEC Focus**



- Dismantling systems of power and racism
- Assessing and Educating on SDHI
- Provide policy improvements

"Working in this area of overlap is part of the reason why programs like Healthy Start, Case Management, NFP, and Centering experience much of their success."

Arthur James, M.D.

# **Human Rights – The Global Standard**

#### Article 2.

**Everyone** is entitled to all the rights and freedoms set forth in this Declaration, without distinction of any kind, such as race, color, sex, language, religion, political or other opinion, national or social origin, property, birth or other status.

#### Article 3.

**Everyone has the right to life**, liberty and security of person

#### Article 25.

- (1) Everyone has the right to a standard of living adequate for the health and well-being of himself and of his family, including food, clothing, housing and medical care and necessary social services
- (2) Motherhood and childhood are **entitled** to special care and assistance. All children, whether born in or out of wedlock, shall enjoy the same protection.

# **Reproductive Justice**

The human right to maintain personal bodily autonomy, have children, not have children, and parent the children we have in safe and sustainable communities.

-Loretta Ross

#### We must...

- Analyze power systems
- Address intersecting oppressions
- Center the most marginalized
- Join together across issues and identities

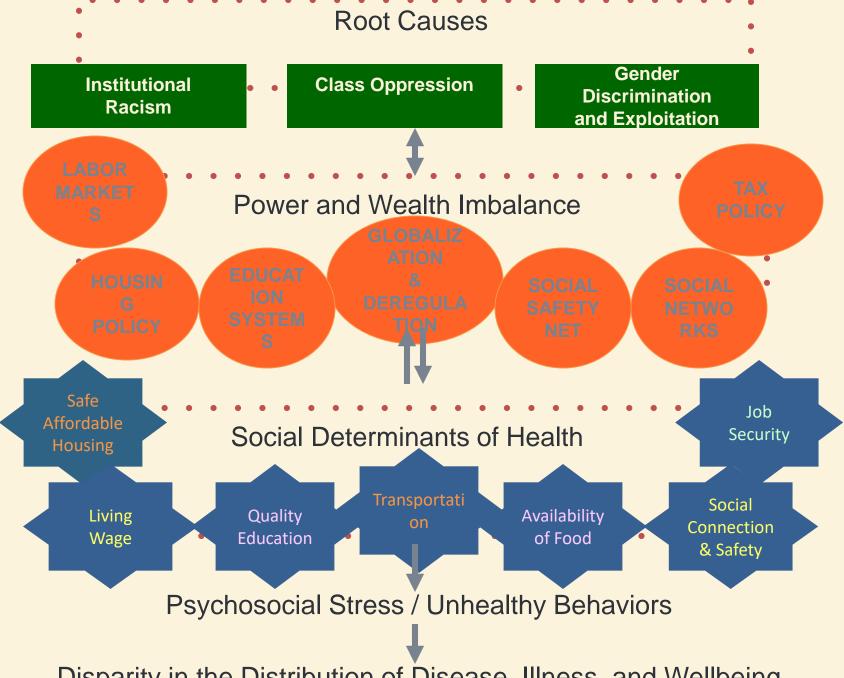


# birth equity (noun):

1. The assurance of the conditions of optimal births for all people with a willingness to address racial and social inequities in a sustained effort.

Joia Crear-Perry, MD National Birth Equity Collaborative





Disparity in the Distribution of Disease, Illness, and Wellbeing Adapted by MPHI from R. Hofrichter, *Tackling Health Inequities Through Public Health Practice.* 

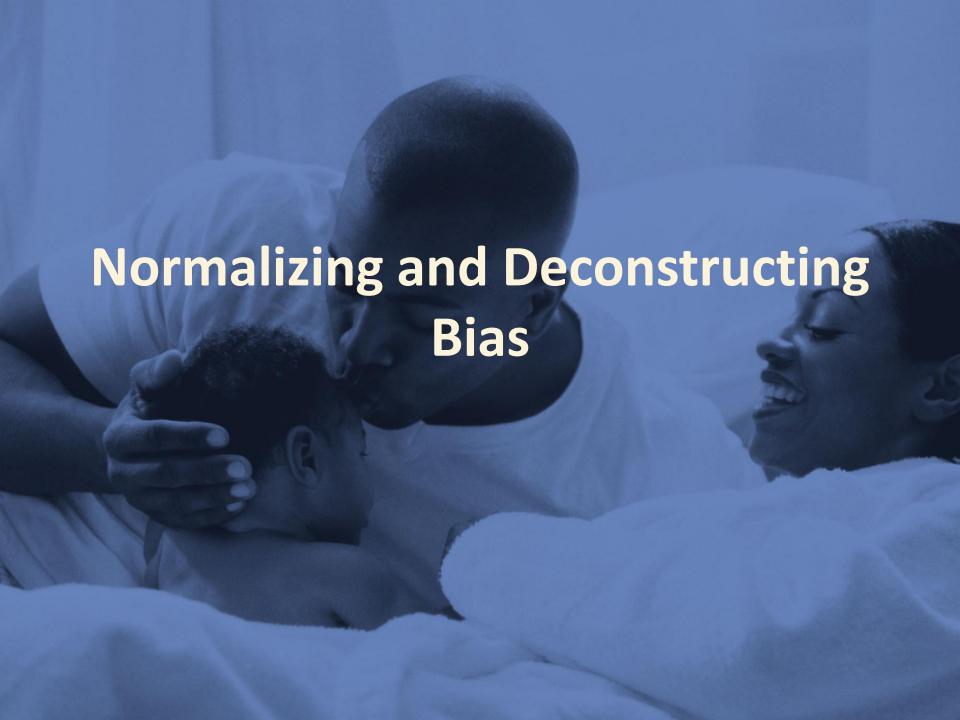
#### What are "Social Determinants of Health"?

"The social determinants of health are the conditions in which people are born, grow, live, work, and age.

These circumstances are shaped by the distribution of money, power, and resources at the global, national, and local levels.

Examples of resources include employment, housing, education, health care, public safety, and food access."

Source: World Health Organization (<a href="http://www.who.int/social\_determinants/sdh\_definition/en/">http://www.who.int/social\_determinants/sdh\_definition/en/</a>)



# Implicit bias (noun):

1. Bias is the "implicit" ...unconscious activation of prejudice notions (of race, gender, ethnicity, age, etc.) that influences our judgment and decision-making capacity.

#### Implicit Bias

#### Bias is inherent

 Unconscious assumptions about an other skew our understanding, unintentionally affecting actions and judgments

#### Concerted efforts to move forward

- Reframe implicit bias as an unintentional and unconscious habit
- This allows us to focus on mindfulness in pursuit of conscious, deliberate behavior change

#### Reflexive Critical Thinking

# Knowing how to question information, identifying and controlling for our personal biases.

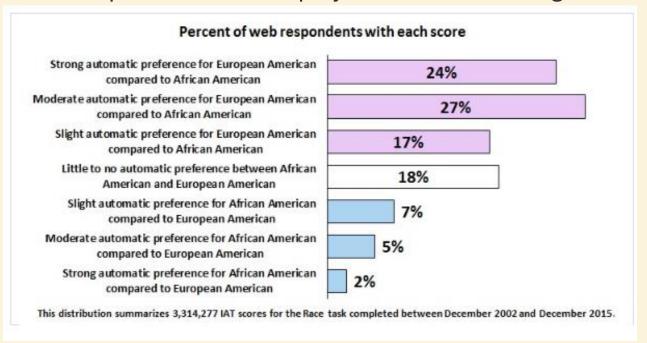
- We all think of ourselves as objective and fair when looking at evidence.
- Critical thinking is moot with sexist, racist, or antiscience views.
- Beliefs and values are normative because they're linked to powerful social institutions, that we trust.
- When you don't know what information to trust, or you have a weak commitment to new ideas, research shows you don't take action.
- Some seek out alternative explanations to soothe.

#### Testing for Bias

#### Implicit Association Test (IAT)

- Anthony Greenwald (1998)
- Cannot measure bias by introspection
- Tool measures quickness of responses as association to certain concepts

Patricia Devine and colleagues successfully used the IAT in "Long-term reduction in implicit race bias: A prejudice habit-breaking intervention"



#### **Decreasing Bias**

#### Results

- Does not change racial attitudes or motivations to respond without prejudice
- Participants were more concerned and aware of discrimination and their own personal bias

#### **Strategies**

- Stereotype replacement
- Thinking of counter-stereotypic examples
- Individualizing instead of generalizing
- Perspective taking/"Walking in their shoes"
- Increasing opportunities for bias

# What Would You Do?



# Let's Talk

How did the video make you feel?

How might bias impact how one person treats another?

How might bias impact how one person responds to another's wrong-doing?

In what ways does bias occur between systems and a person?



### Anthropological Approaches Demonstrate

RACE



**POPULATION** 



These are four different ways to describe, conceptualize and discuss human variation... and connot be used interchangebaly

### Learning from Social Sciences

**Race**- physical differences that groups and cultures consider socially significant

**Ethnicity**- refers to shared culture, such as language, ancestry, practices, and beliefs.

(American Sociological Association)

- Race is real, and it matters in society, but not how racists think it does.
- Race is not a genetic cluster nor a population.
- Race is not biology, but racism has biological effects.
- Social constructs are real for those who hold them.



# Race - A Social Construct with Deep Implications

African American women who initiated prenatal care in the first trimester still had higher rates of infant mortality than non-Hispanic white women with late or no prenatal care.

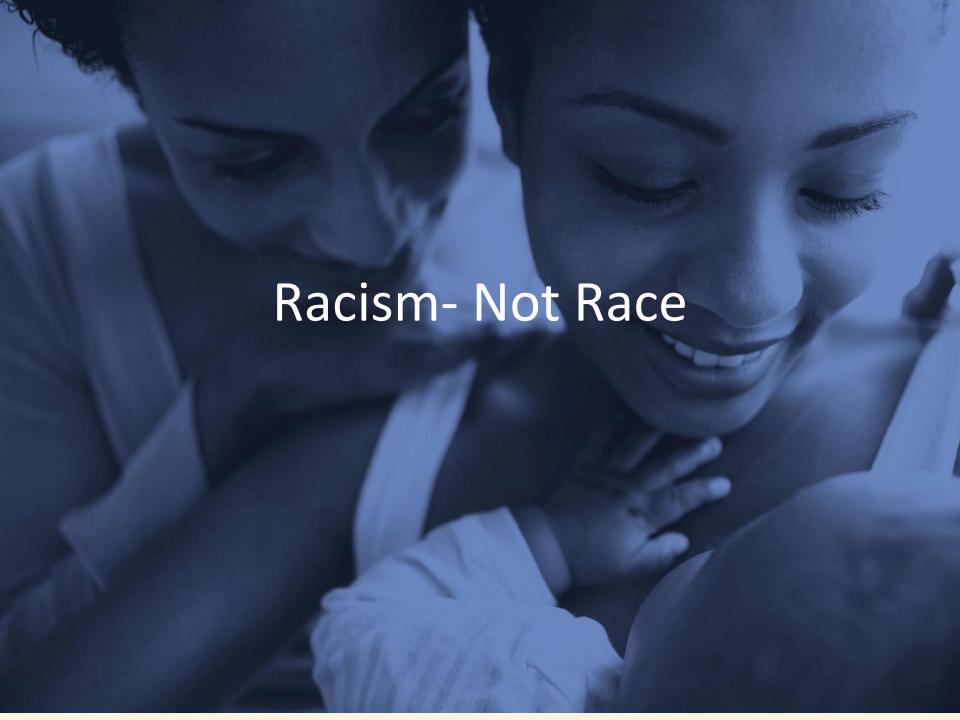
#### WHAT?

Race is not biologically significant.

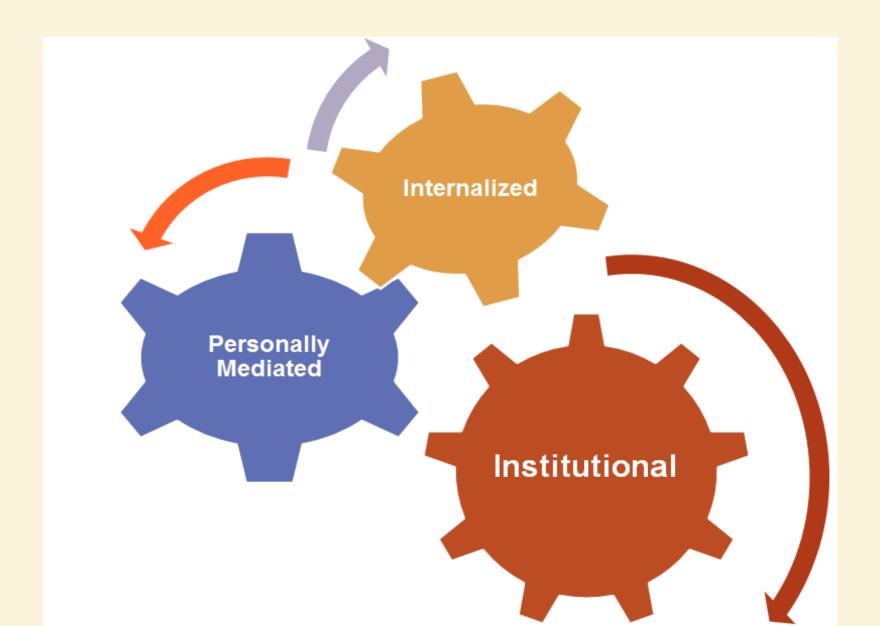
We socially categorize ourselves and assign rules for interaction based on those groups (class, ethnicity, religion, etc.)

#### HOW?

The experience of systematic racism—not "race" itself—compromises health.



# **Levels of Racism**



## **Levels of Racism**

Internalized racism: These are private beliefs about race that reside inside our minds. (within Individuals)

Interpersonal racism: When we bring our private beliefs about race into our interactions with others. (between individuals)

**Institutional racism:** Discriminatory treatment, unfair policies and practices, and inequitable opportunities and impacts, based on race. (within Institutions)

**Structural racism:** Racial bias across institutions and society that systematically privilege white people and disadvantage people of color.

Source: Race Forward

Neuropsychopharmacology. 2017 Nov;42(12):2407-2413. doi: 10.1038/npp.2017.73. Epub 2017 Apr 11.

#### Telomere Length in Newborns is Related to Maternal Stress During Pregnancy.

Send TS<sup>1</sup>, Gilles M<sup>1</sup>, Codd V<sup>2</sup>, Wolf I<sup>1</sup>, Bardtke S<sup>1</sup>, Streit F<sup>3</sup>, Strohmaier J<sup>3</sup>, Frank J<sup>3</sup>, Schendel D<sup>3</sup>, Shortening M<sup>5,6</sup>, Samani NJ<sup>2</sup>, Deuschle M<sup>1</sup>, Rietschel M<sup>3</sup>, Witt SH<sup>3</sup>.

# Accelerated telomere shortening in response to life stress

Elissa S. Epel, Elizabeth H. Blackburn, Jue Lin, Firdaus S. Dhabhar, Nancy E. Adler, Jason D. Morrow and Richard M. Cawthon

PNAS December 7, 2004. 101 (49) 17312-17315; https://doi.org/10.1073/pnas.0407162101

58 healthy premenopausal mothers/caregivers of either a healthy child or a chronically ill child.

The more years of caregiving, controlling for mother's age

- 1. the shorter the mother's telomere length
- 2. the lower the telomerase activity
- 3. the greater the oxidative stress
- Significant correlations between perceived stress and all three markers of cellular aging across the entire sample of caregivers and noncaregivers
- Exists across the continuum of normative stress levels, especially notable at the extremes (low and high perceived stress).

# Worry about racial discrimination: A missing piece of the puzzle of Black-White disparities in preterm birth?

Braveman P, et al. PLoS One. 2017.

#### Authors

Braveman P1, Heck K1, Egerter S1, Dominguez TP2, Rinki C3, Marchi KS1, Curtis M3.

- Chronic worry about racial discrimination may play an important role in Black-White disparities in preterm birth (PTB).
- May help explain the greater PTB disparities among more socioeconomically-advantaged women.
- Only measured overt experiences of racial discrimination, but it is likely that findings are similar for different types of racial discrimination (emotional psychological) and PTB.

## "White"

Combining the "concept of whiteness" - a system that socially, economically and ideologically benefits European descendants - with other research to determine the social factors that influence whites' health.

- Jennifer Malat, Sarah Mayorga-Gallo, David R. Williams

#### Whiteness and health:

- Societal conditions
- Individual social characteristics and experiences
- Psychosocial responses

### "White"



#### Social Science & Medicine

Volume 199, February 2018, Pages 148-156



# The effects of whiteness on the health of whites in the USA

Jennifer Malat <sup>a</sup> <sup>ス</sup> <sup>∞</sup>, Sarah Mayorga-Gallo <sup>b</sup>, David R. Williams <sup>c</sup>

https://doi.org/10.1016/j.socscimed.2017.06.034

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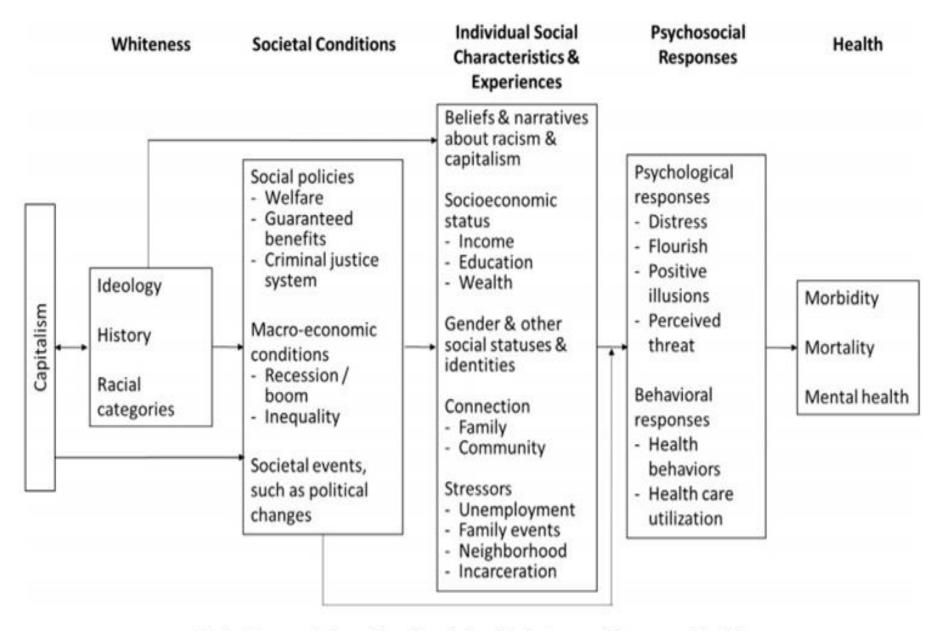
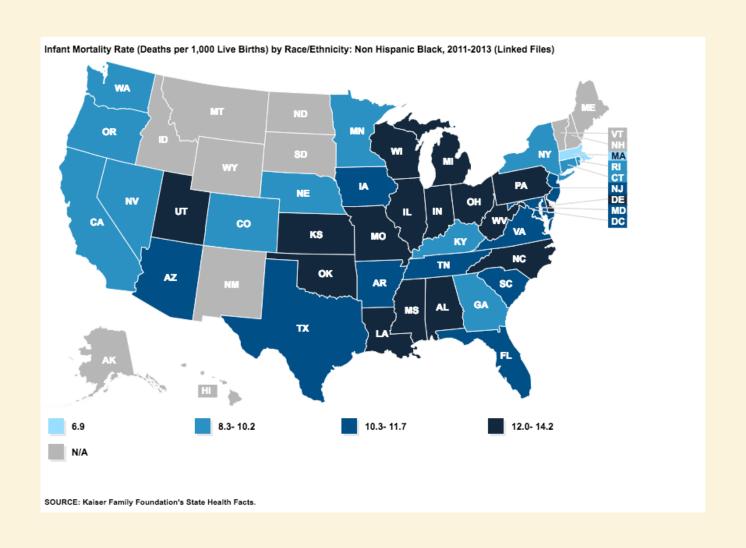
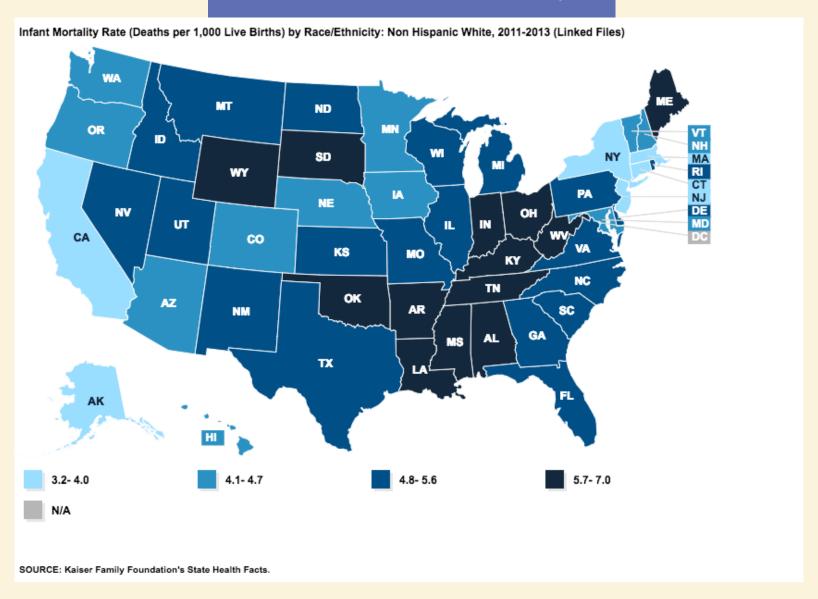


Fig. 1. Framework describing the relationship between whiteness and health.

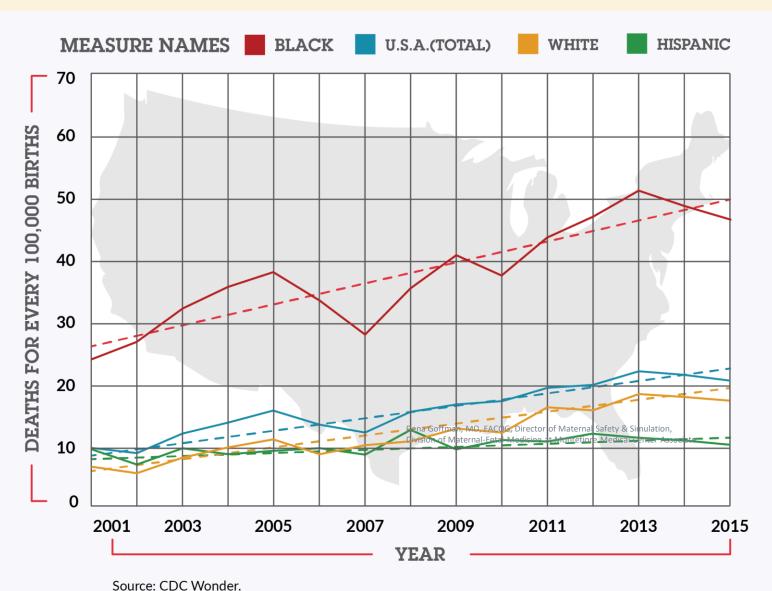
### **Black Infant Mortality**



#### White Infant Mortality



# **Maternal Mortality/Morbidity**



### Finding the Roots of Inequities

- ➤ Black mothers who are college-educated fare worse than women of all other races who never finished high school.
- ➤ Obese women of all races have better birth outcomes than black women who are of normal weight.
- ➤ Black women in the wealthiest neighborhoods do worse than white, Hispanic and Asian mothers in the poorest ones.
- ➤ African American women who initiated prenatal care in the first trimester still had higher rates of infant mortality than non-Hispanic white women with late or no prenatal.

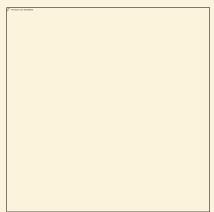
# Non-Clinical Causes of Maternal Mortality

Level	Contributing Factor
Community	Access to clinical care (cost, proximity)
	Unstable housing
	Lack of, inadequate, transportation options
Health Facility	Limited experience with obstetric emergencies
	Lack of appropriate personnel or services
	Lack of guiding protocols or tools to help ensure quality care provision
Patient/Family	Lack of knowledge of warning signs to need to seek care
Provider	Missed or delayed diagnosis
	Inappropriate or delayed treatment
System	Inadequate receipt of care
	Lack of care coordination/management
	Guiding policies of standards not in place



### Power Imbalances Create Racist Policies

- Power imbalances create racist policies
- Racist policies create health disparities
- Past political action which can be undone with deliberate political action





"Racially discriminatory policies have usually sprung from economic, political, and cultural self-interests, self-interests that are constantly changing."

<sup>—</sup> Ibram X. Kendi, Stamped from the Beginning: The Definitive History of Racist Ideas in America

### History of Reproductive Injustice

 Black women's bodies used as vessels for the institution of slavery in the U.S.

 Experimentation on black female slaves paved the way for modern day gynecology

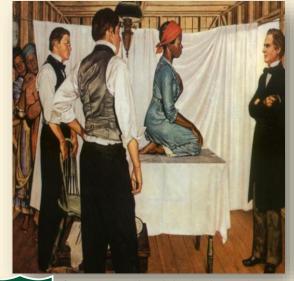
 Dr. Samuel Cartwright's Drapetomania facilitated and supported by Tulane University

Black women forced to care for and breastfeed white babies

 Eugenics and systemic manipulation of Black family planning

#### Source(s):

- Roberts, Dorothy E. 1997. Killing the black body: race, reproduction, and the meaning of liberty. New York: Pantheon Books.
- Wall LL. The medical ethics of Dr J Marion Sims: a fresh look at the historical record. Journal of Medical Ethics. 2006;32(6):346-350. doi:10.1136/jme.2005.012559.
- Sunshine Muse. "Breastfeeding America: What We Know" published in partnership with Echoing Ida, a Forward Together Program https://www.momsrising.org/blog/breastfeeding-america-what-we-know



n of Dr. J. Marion Sims with Anarcha by Robert Thom. Anarcha was to 30 experimental surgeries. Pearson Museum, Southern Illinois



# Crack Cocaine v. Opioid Epidemic and Infant Health

Opioid addiction crisis is the most devastating drug epidemic since crack/cocaine

- Heroin death rates, which nearly tripled between 2010 and 2013, have reached a scale of mortality unseen since the peak of the HIV/AIDS epidemic two decades ago.
- Every 19 minutes, a baby is born dependent on opioids.
- Fetal/Neonatal Abstinence Syndrome is when the newborn experiences withdrawal symptoms.
- Declaring war on using mothers risks stigmatizing effective treatments
- Babies exposed to their mother's opioid addiction treatment (methadone or buprenorphine/suboxone) still test positive

### Racially Biased Narratives and Policy

#### **White Opioid Narrative**

- White women are America's sisters and daughters
- Opioids are an "epidemic of despair" for Middle America
- Considered a disease, not a moral failing
- No conclusions made about prenatal opioid use or future of exposed babies
- Public health response through special funding (\$45 Billion) in fed. health care bill that threatened Medicaid (frontline insurance responder)
- Southern states that led in criminalizing black women are softening punitive polices for addicted mothers

#### **Black Crack/Cocaine Narrative**

- Illicit drug use among white women at the time was equally prevalent
- Connoted careless Black motherhood in inner-city America
- "Crack babies" considered biologically inferior, eventual superpredators, and a longterm burden on fed. Assistance & service programs
- Pregnant drug users were convicted as killers, drug dealers and child abusers
- Mass incarceration of Black mothers through random drug tests, leveraging child removal and incarceration

### **Lessons Learned from Substance Abuse**

Dr. Claire Cole debunked the "crack baby" term with scientific data, determining effects of poverty are a bigger driver of poor longterm developmental outcomes than drug abuse itself

Understanding community context and humanizing the victims of drug addiction allowed for...

Data Voice

**Poor Policy** 

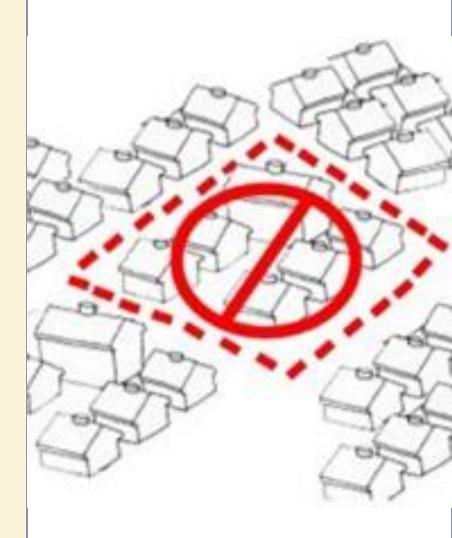
"Fetal/Neonatal Abstinence Syndrome" recognized over "Crack Babies"

Aid funding instead of increased criminal justice budgets

### Redlining: 1934-1968

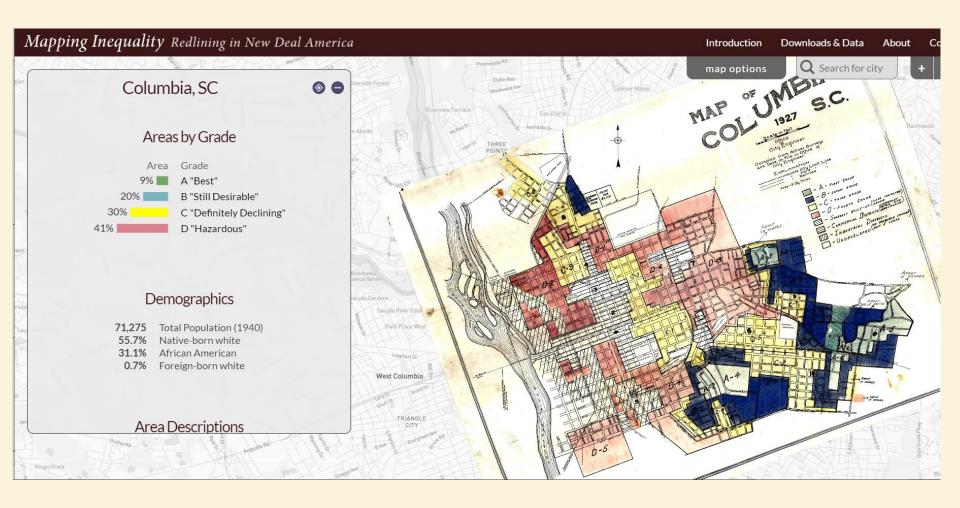
Redlining is the practice of arbitrarily denying or limiting financial services to specific neighborhoods, generally because its residents are people of color or are poor.

Banks used the concept to deny loans to homeowners and would-be homeowners who lived in these neighborhoods. This in turn resulted in neighborhood economic decline and the withholding of services or their provision at an exceptionally high cost.



### Race-The House We Live In





# The Political Empowerment and Health Status of African-Americans: Mapping a New Territory

#### Thomas A. LaVeist

Analysis of Black political power and IM in all U.S. central cities with a population of at least 50,000 residents, 10% of whom are black.

- Absolute political power, which does not influence Black infant mortality
- Relative political power, which influences Black infant mortality.
- Black political power had no significant effect on white postneonatal mortality.

Milbank Q. 1993;71(1):41-64.

## Segregation, poverty, and empowerment: health consequences for African Americans.

Laveist TA1.

#### **Driving factors for IMR disparity:**

- Racial residential segregation
- Black political empowerment
- Black and white poverty



## **Going Upstream**

Social Structure

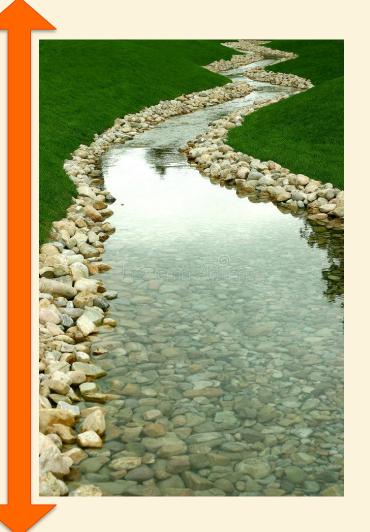
Power and Wealth Imbalance

Social Determinants of Health

**Psychosocial Stress** 

**Unhealthy Behaviors** 

Individual Disease State



## Causes of Inequities

#### **Non-Clinical Causes of Inequities**

- Racism and obstetric violence
- Housing
- Income
- Neighborhood safety
- Air quality and environmental stresses
- Food Insecurity
- Access to quality, comprehensive health care services
- Low educational attainment
- Unemployment and rigid scheduling

#### **SC Wins**

Supporting the CenteringPregnancy® model

Health Start- HRSA funded!

**Community based and community-serving** 

#### Locations

- Pee Dee Healthy Start, Inc. (legacy)
- Palmetto Health
- South Carolina Office of Rural Health

## Medicaid Policies for Birth Equity

#### **Long Acting Reversible Contraceptives (LARCs)**

 LARC insertion reimbursement- fully covered to the hospitals outside the DRG, including sales tax.

#### CenteringPregnancy

• SCDHHS, BCBSSC and South Carolina State Health Plan all reimburse physicians for CenteringPregnancy.

## Screening, Brief Intervention and Referral to Treatment (SBIRT) 2012

 SCDHHS, BCBSSC and South Carolina State Health Plan providers are reimbursed once per fiscal year for screenings and twice per fiscal year for brief interventions for each patient receiving these services.

#### **Early Elective Deliveries (EEDs)**

#### 2013

 SCDHHS and BlueCross BlueShield of South Carolina (BCBSSC) stopped reimbursement to hospitals and physicians for elective inductions or non medically indicated deliveries before 39 weeks gestational age.

\*SC the first state in the nation in which the Medicaid agency and a commercial insurer joined forces to establish a policy of nonpayment.

(Healthy Connections Medicaid)

<sup>\*</sup>SC is the first state in the nation to enact such a policy.

## Admin and Grasstops for Birth Equity

#### 2012

SCBOI collaborated with ChooseWell to create a LARC toolkit Hosts webinars and presentations at meetings and the annual symposium

## Screening, Brief Intervention and Referral to Treatment (SBIRT) 2012

- SCDHHS, with the support of SCBOI, began incentivizing doctors to screen pregnant women for
  - substance abuse
  - domestic violence
  - depression

#### **Supporting Vaginal Birth Initiative**

## **Grasstops to Grassroots**

- 19 Physicians practices offer CenteringPregnancy
- The Mother's Milk Bank of South Carolina received over 60,000 ounces of human milk donations in its first year (2015)
  - 468 Gallons

- Amplify lived experience
  - Mothers Voices



- Advocacy for systems and policy change
  - Rural health access and work force
  - Living wage
  - Paid family/sick leave
  - Education quality and access
  - Environmental justice

### N3+ C BIRTH EQUITY Methering National Perinatal Task Force SHADES BLUE SisterLove, Inc. THEAFIYACENTER Wéllness SEM BLAN Feminist Women's Health Center ading. Educating: Advocating.

## **Defining Community**

#### **Community**

1: a unified body of individuals: such as

**a:** the people with common interests living in a particular area *broadly*: the area itself, the problems of a large *community* 

**b:** a group of people with a common characteristic or interest living together within a larger society, a *community* of retired persons

**c:** a body of persons of common and especially professional interests scattered through a larger society, the academic *community* 

**d:** a body of persons or nations having a common history or common social, economic, and political interests, the international *community* 

e: a group linked by a common policy

## **Community Based Organization**

A public or private nonprofit organization that is representative of a community or a significant segment of a community and works to meet needs and improve life for residents. They build grassroot power & equity across society through intersecting issues.

#### **Identifying CBOs**

- Created from need
- Start-up culture
- Irregularly funded or social entrepreneurship model
- Focus and programming meets immediate needs of community



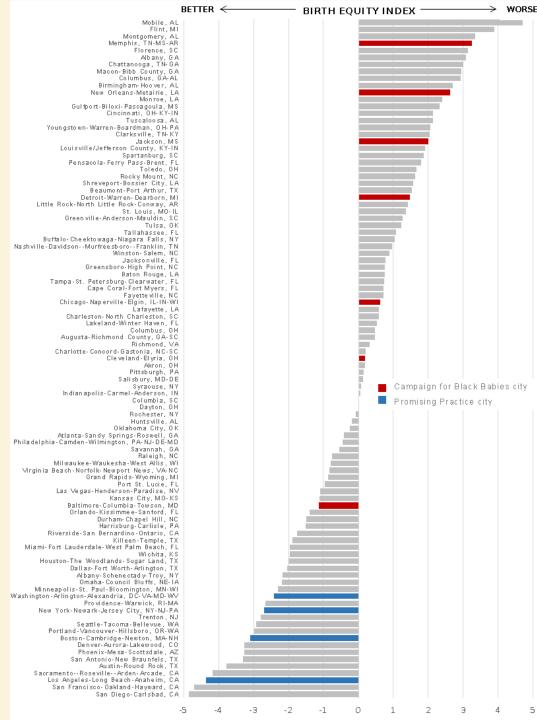
### "Look at the Whole Me": A Mixed-Methods Examination of Black Infant Mortality in the US through Women's Lived Experiences and Community Context

Maeve E. Wallace 1,2,\*, Carmen Green 2, Lisa Richardson 2,3, Katherine Theall 1,2 and Joia Crear-Perry 2

## **Birth Equity Index**

### Data tool to identify significant social determinants

- A comprehensive set (50+) of social determinant indicators were selected to broadly define health and opportunities for better health within the social and physical environment of 20 US metro areas with some of the highest black infant mortality rates in the country. We identified those that were at least marginally associated with black infant mortality rates including:
  - prevalence of smoking and obesity among adult residents
  - number of poor physical and mental health days experienced by residents
  - percentage of residents with limited access to healthy foods
  - rates of homicide and jail admissions
  - air pollution
  - racial residential segregation (isolation)
  - rates of unemployment and low education among NH black residents
  - income inequality between black and white households
- We used data-reduction techniques to combine values of these indicators into an overall index of black infant mortality social determinants, with higher values representing worse health conditions.



#### Data: Z Codes

Z60

Z65.3, Problems related to other legal circumstances Z59.1, Inadequate housing Z65.4, Victim of crime and terrorism Z59.2, Discord with neighbors, lodgers and landlord Z65.5, Exposure to disaster, war and other hostilities Z59.3, Problems related to living in residential institution Z65.8, Other specified problems related to psychosocial circumstances Z59.4, Lack of adequate food and safe drinking water Z65.9, Problem related to unspecified psychosocial circumstances Z59.5, Extreme poverty Z72 Problems related to lifestyle Z59.6, Low income Z72.0, Tobacco use Z59.7, Insufficient social insurance and welfare support Z72.3, Lack of physical exercise Z59.8, Other problems related to housing and economic circumstar Z72.4, Inappropriate diet and eating habits Z59.9, Problem related to housing and economic circumstances, un Z72.5, High risk sexual behavior Z72.51, High risk heterosexual behavior Problems related to social environment Z72.52, High risk homosexual behavior Z60.0, Problems of adjustment to life-cycle transitions Z72.53, High risk bisexual behavior Z60.2, Problems related to living alone Z72.6, Gambling and betting Z72.8, Other problems related to lifestyle Z60.3, Acculturation difficulty Z60.4, Social exclusion and rejection Z60.5, Target of (perceived) adverse discrimination and persecution Z73.2, Lack of relaxation and leisure Z73.3, Stress, not elsewhere classified Z73.4, Inadequate social skills, not elsewhere classified Z73.5, Social role conflict, not elsewhere classified Z73.6, Limitation of activities due to disability Z73.8, Other problems related to life management difficulty Z73.81, Behavioral insomnia of childhood Z73.810, Behavioral insomnia of childhood, sleep-onset association type Z73.811, Behavioral insomnia of childhood, limit setting type Z73.812, Behavioral insomnia of childhood, combined type Z73.819, Behavioral insomnia of childhood, unspecified Z73.82, Dual sensory impairment Z73.89, Other problems related to life management difficulty Z73.9, Problem related to life management difficulty, unspecified

Problems related to medical

Z75.3, Unavailability and inaccessibility of health-care facilities Z75.4, Unavailability and inaccessibility of other helping agencies

Z75

Z65

Problems related to other psychosocial circumstances

Z65.1, Imprisonment and other incarceration Z65.2, Problems related to release from prison

Z65.0, Conviction in civil and criminal proceedings without imprisonme



#### **Mothers Voices Driving Birth Equity**

National Birth Equity Collaborative
Funded by the Robert Wood Johnson Foundation





#### BACKGROUND

Women in the US are dying in pregnancy and childbirth at unprecedented rates.

The community closest to the pain and suffering through disparate deaths and complications are Black mothers and birthing people.

Disrupting birthing narratives and care required cultural shifting from mother/individual blame to provider/systems accountability.

Cultural transformation depends the capacity for providers and systems to listen to, understand, and respond to community voices in sharing stories of disrespectful and dismissive care and service gaps.

#### **PURPOSE**

To develop and apply a community informed theoretical model in the creation and testing of a participatory patient-reported experience metric (PREM) of mistreatment and discrimination in childbirth.

There is no metric for patient-reported experience of mistreatment and discrimination in childbirth and pregnancy developed by, for, and with impacted Black communities, mothers, and scholars



Listen toBlack WomenTrustBlack WomenRespond toBlack Women



**NBEC** 

National Birth Equity
Collaborative (NBEC) optimizes
Black birth outcomes through
training, research, community
centered collaboration, and
advocacy, NBEC uplifts Black
women led organizations,
guiding clinicians and
researchers to center women,
their families and their stories.

ACOG-AIM The American College of Obstetrics and Gynecology (ACOG) is the lead partner in The Alliance for Innovation on Maternal Health (AIM) program. AIM is a national alliance to promote consistent and safe maternily care to reduce maternal mortality and severe maternal morbidity.

CMQCC

California Maternal Quality
Care Collaborative (CMQCC)
based at Stanford University, is
a multi-stakeholder
organization committed to
ending preventable morbidity,
mortality and racial disparifies in
California maternity care..

#### Research & OI Methodologies



#### **OBJECTIVES**

- Facilitate and sustain opportunities for Black mothers stories to be valued, seen, & heard in semi-structured focus group interviews
- Develop a community informed theoretical model in collaboration with Black mothers/birthing people based on group interviews
- Map existing theoretical constructs onto those identified from Black mothers and CBOs to inform the cocreation and co-testing of a PREM of respect, mistreatment, and discrimination
- Utilize the PREM in systems accountability, quality improvement patient advocacy and interprofessional education

# IHI (Institute for Healthcare Improvement) Framework To Achieve Health Equity

- Make health equity a strategic priority
- Demonstrate leadership commitment to improving equity at all levels of the organization
- Secure sustainable funding through new payment models
- Develop structure & processes to support health equity work
- Establish a governance committee to oversee and manage equity work across the organization
- Dedicate resources in the budget to support equity work
- Deploy specific strategies to address the multiple determinants of health on which health care organizations can have a direct impact
- Health care services (CLAS, CHW, co-design processes)
- Socioeconomic status (fair pay & opportunity for employees)
- Physical environment
- Healthy behaviors
- Decrease institutional racism within the organization
- Physical space: Buildings & design
- Health insurance plans accepted by the organization
- Reduce implicit bias within organization policies, structures
   & in patient care
- Develop partnerships with community organizations
- Leverage community assets to work together on community issues related to improving health & equity

### Racial Equity Lens

The health care system alone isn't equipped to overcome the inequities driven by income, language, education or racism

### **Racial Equity Lens**

- Centers place, environment and social determinants
- Addresses aggravated risk for specific local challenges
- Addresses intergenerational and cumulative effects of structural racism on health

### **Useful Resources**

#### **Racial Equity Analysis**

- What?
- Why care?
- Now what?

#### **Root Cause Analysis**

- Identify systems vulnerabilities that impact patient safety and outcomes
- Identify measurable systems-based corrective actions
- Ensure follow-through and implementation
- Ensure that leadership at all levels of the organization participate and hold staff accountable for RCAs

#### **5 Whys Exercise**

- Identify an event or pattern that concerns staff
- Identify tangible and intangible structures that are contributing to results
- Brainstorm implications for action

How can you better apply existing tools in your daily work?

Segregationists

**Assimilationists** 

**Anti-Racists** 

## Thank you



Founder President drjoia@birthequity.org





